

CHOICE ARCHITECTURE:

A Strategic Vision for Barnstable's Capital Future

Transitioning from Routine Oversight to Long-Term Fiscal Resilience

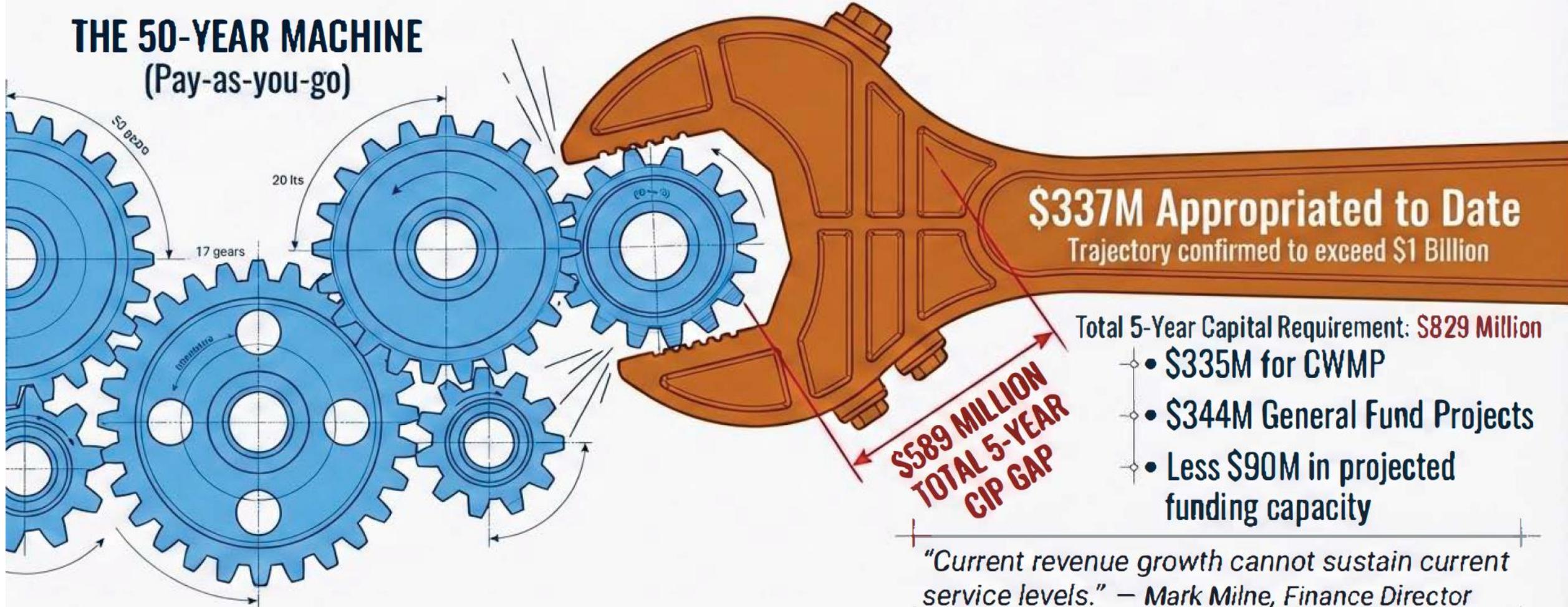
Era of Routine Oversight (1976–2026)

Era of Fiscal Resilience (2026–2076)



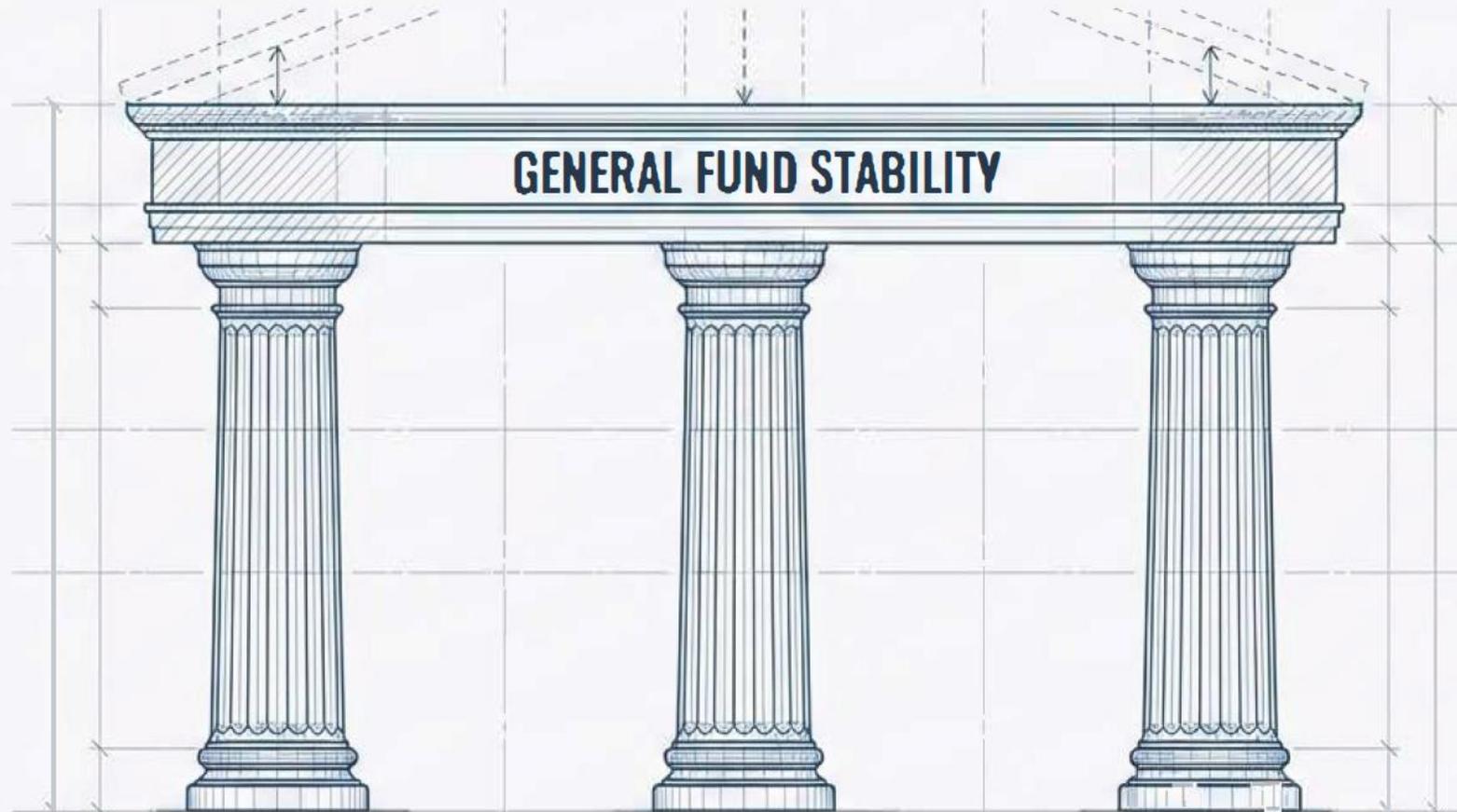
THE CONTEXT: THE MACHINE & THE WRENCH

THE 50-YEAR MACHINE (Pay-as-you-go)



THE FOUNDATION: THREE REVENUE PILLARS

Creating New Capacity. Not Redirecting Property Taxes From Programs and Services.



DEBT EXCLUSION

Temporary tax increase.
Dedicated strictly to CWMP projects.
Sunsets upon debt retirement.



WATER INFRASTRUCTURE FUND (WIIF)

Dedicated surcharge (up to 3%).
Locked box for water assets.



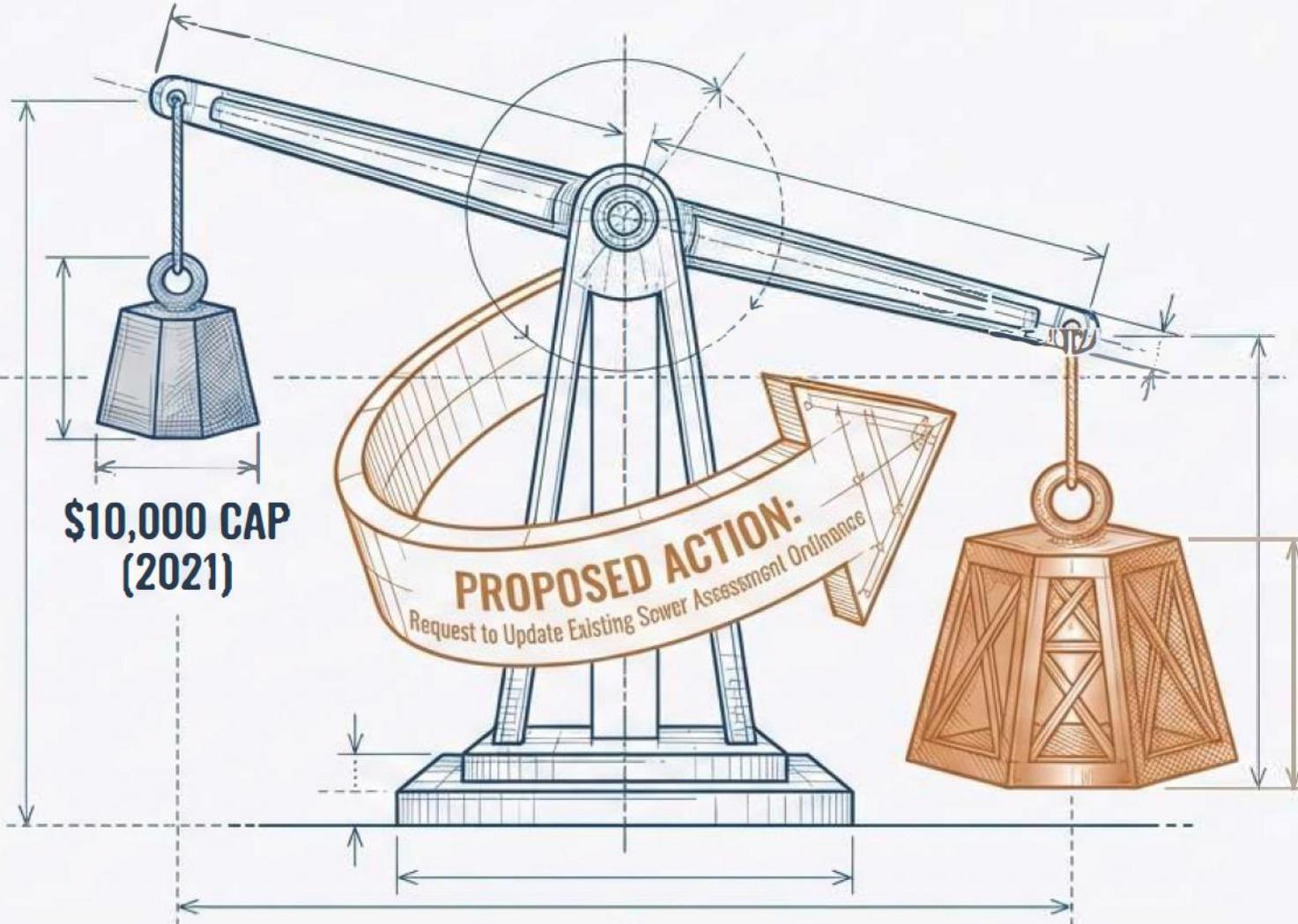
STABILIZATION OVERRIDE

Multipurpose capacity.
Requires annual Council approval for deployment.

RECOMMENDATION:
Strategic Revenue Options for
Committee Consideration

THE FAIRNESS DOCTRINE: SEWER ASSESSMENT EQUITY

Problem: Static cap creates a subsidy for late adopters at the expense of the General Fund.

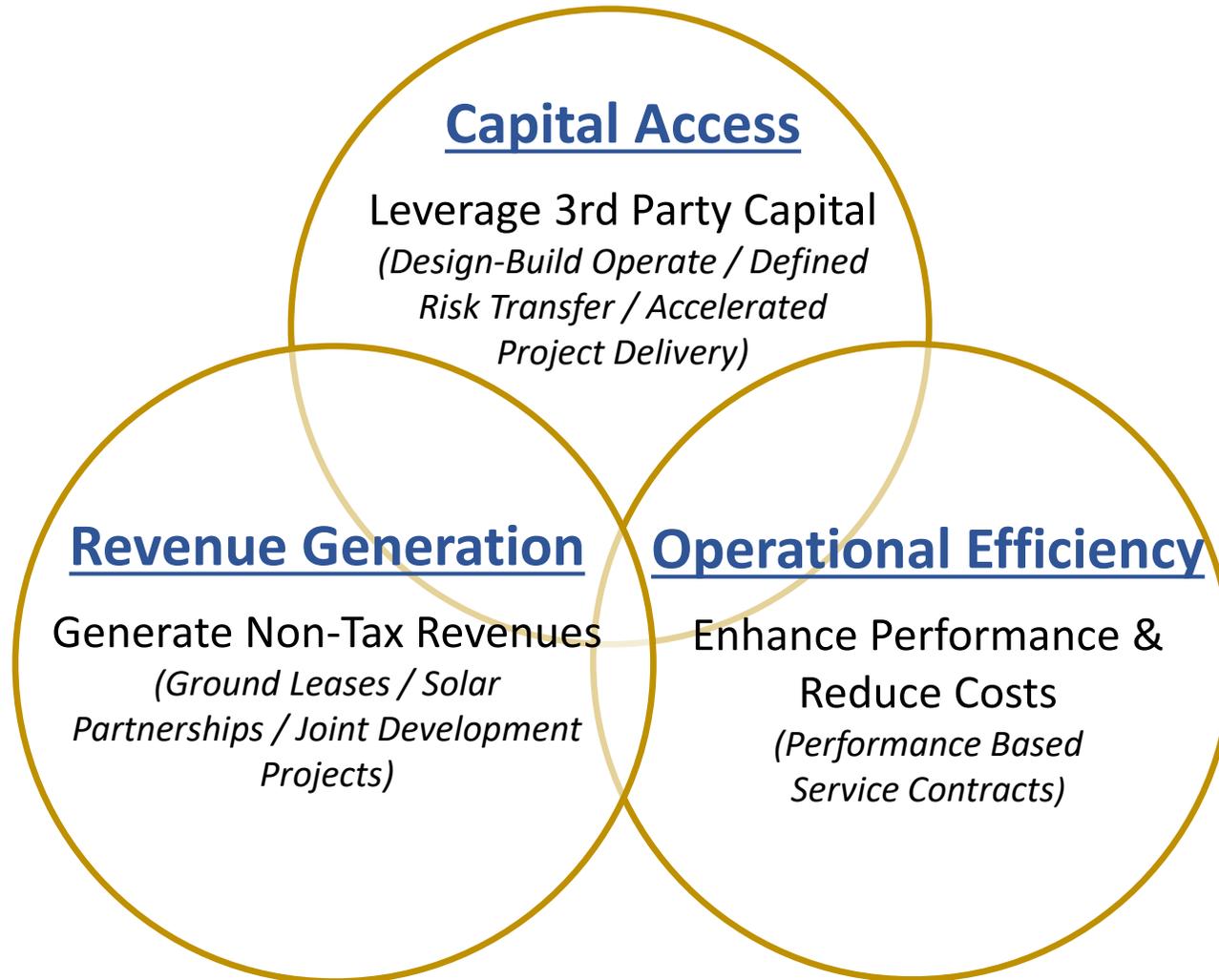


Solution: Linking assessment to inflation ensures equity between early and late connectors.

REAL CONSTRUCTION COSTS (2027)

Expanding Capacity through Private Sector Participation

Private Sector Participation Framework



Balancing Public Service & Economic Stewardship

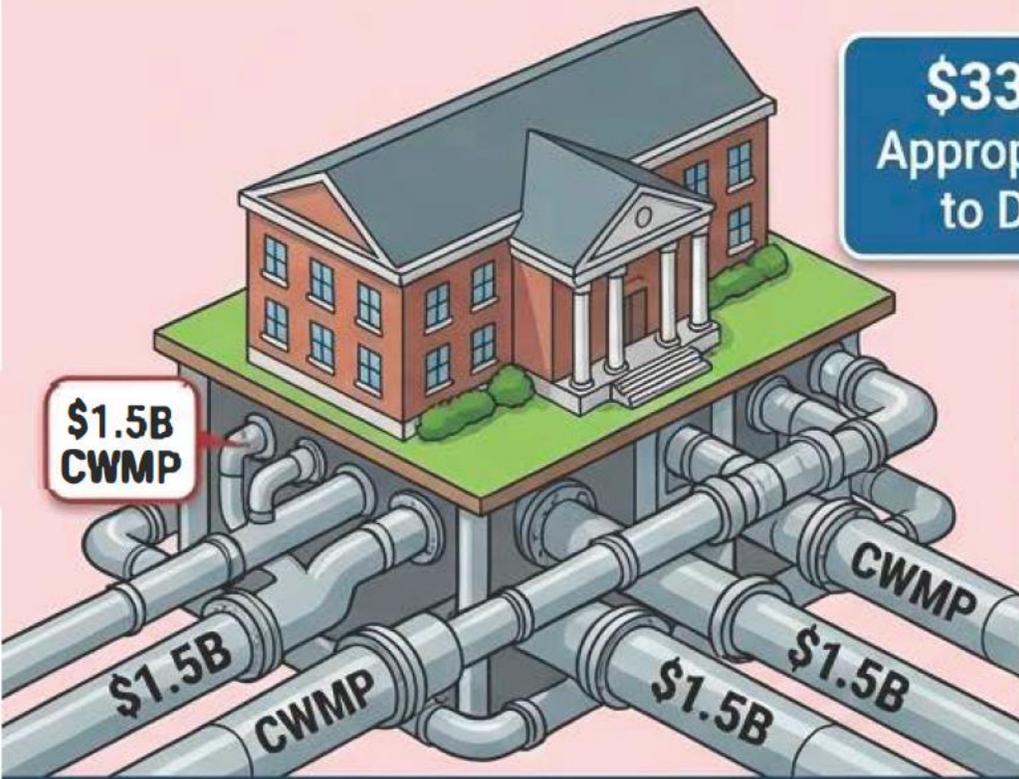


Risks and Issues

- Public Trust
- Equity and Access
- Fiscal Risk & Financial Exposure
- Operational and Service Quality
- Management Capacity
- Legislative and Regulatory Risk

Based on Slide C, the FISCAL ARCHITECTURE CONCLUSION: PROTECTING THE FUTURE (1976-2076)

THE RISK: Crowding Out



\$337M
Appropriated
to Date

THE VISION: Fiscal Breathing Room



CALL TO ACTION

Finalize
Choice
Architecture
Framework
for Town
Council
Review.

AT RISK: School Modernization & Coastal Infrastructure

THE VISION: Fiscal Breathing Room

**We are not just fixing pipes; we are ensuring
Barnstable remains resilient for the next century.**